

# RenMac 2017 Outlook Call

Neil Dutta – Economics
Kim Wallace – Washington & Global Policy
Rob Ginsberg – Sector Deep Dives & Small Cap
Howard Mason – Payment Processors & Banks
Pete Ward – Metals & Mining
April Scee – Consumer Packaged Goods
Jeff deGraaf – Market Technicals & Strategy

**January 5, 2017** 

For a copy of the slides please email: Sales@RenMac.com

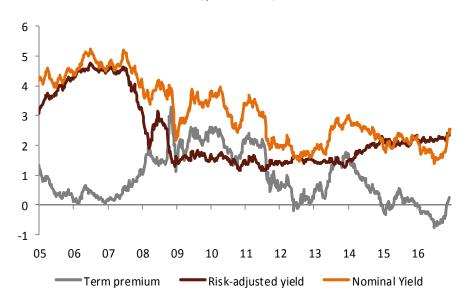


# **Neil Dutta**

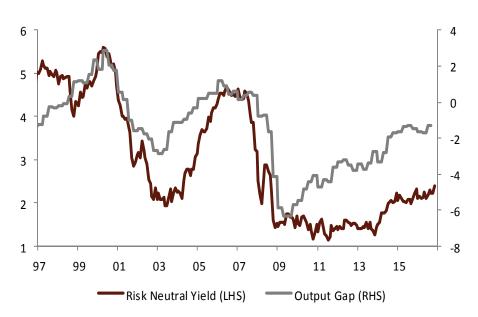


# RENMAC Overview: higher short-rates

# Higher term premium pushing rates up (percent)

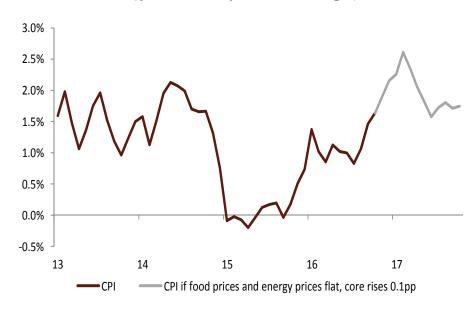


## Risk neutral yields have moved to go up

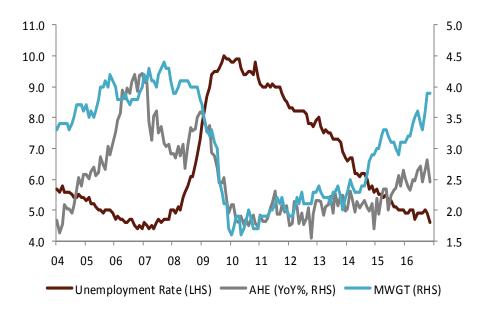


# RENMAC Overview: Shifting risks in the US

## Headline CPI to cross 2.5% next year (year-over-year % change)



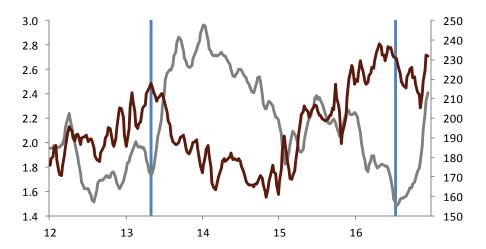
## Relationship between U3 & wages still holds



10 Year USTs (LHS)

# RENMAC Housing: Taper tantrum 2.0?

## Purchase applications hanging in there



Mortgage Purchase Apps (RHS)

## Home prices not rising as quickly

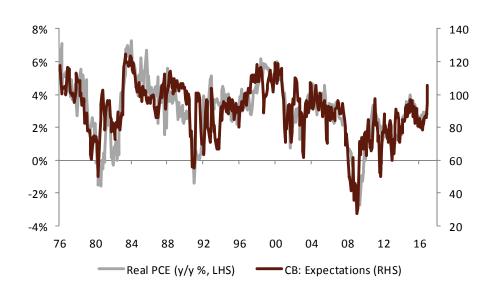
(% change, year-over-year)



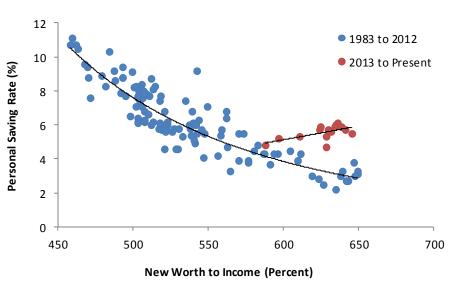


# RENMAC Consumption: Hope to reality?

## Sentiment points to spending surge

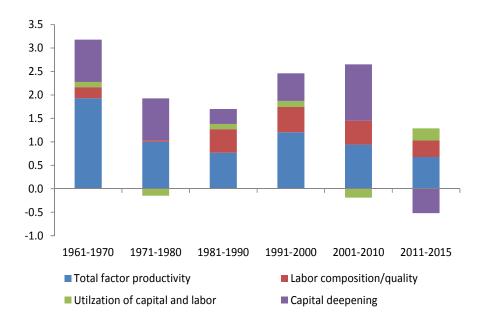


# Savings rate needs to decline (percent)

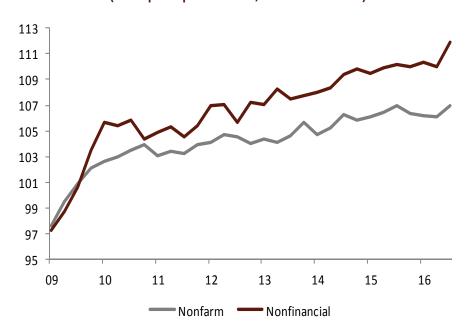


# RENMAC Productivity: Pick-up?

## **Lack of capital deepening** (Contribution to growth, annualized)



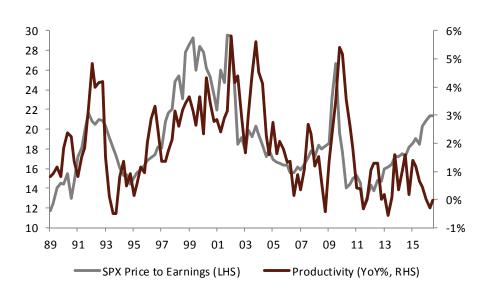
## Financial sector weighing on productivity (Output per hour, 2009 = 100)



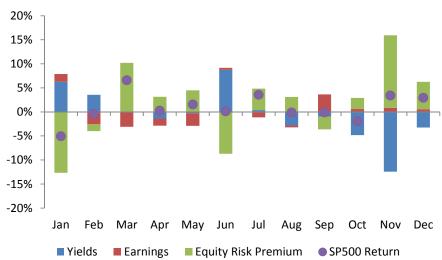


# RENMAC Equities: What will drive stocks?

## Stronger productivity tends to reinforce multiple



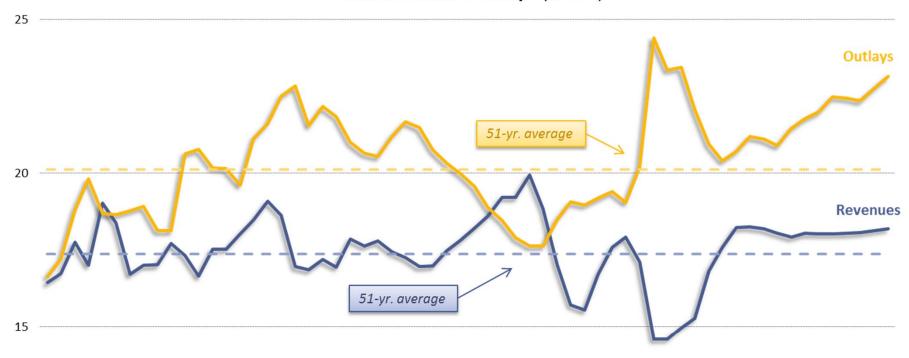
# Less support from yields Contribution to S&P return (percent)



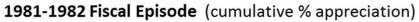


# Kim Wallace

## Federal Revenues & Outlays (% GDP)









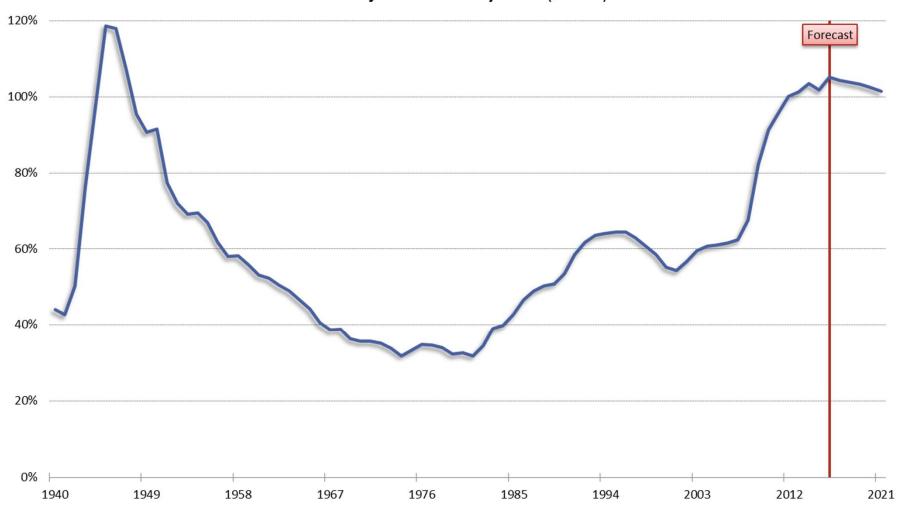
Source: Bloomberg, RenMac

## 2001-2002 Fiscal Episode (cumulative % appreciation)



# RENMAC Some-limit DC hold 'em

#### **Debt Subject to Statutory Limit** (% GDP)





## Trump's first issue priority should be \* ... (% voters)

	All voters	Trump voters	Clinton voters
Healthcare/Obamacare	20	29	12
Economy	12	15	9
Immigration/secure border	10	15	6
Unify the country	8	5	12
Jobs/unemployment	8	10	7
Personal behavior/divisions	6	1	11
Defense/national security	3	4	2
Environment/climate	3		6
Foreign policy	3	1	4

# RENMAC Branch of the problem

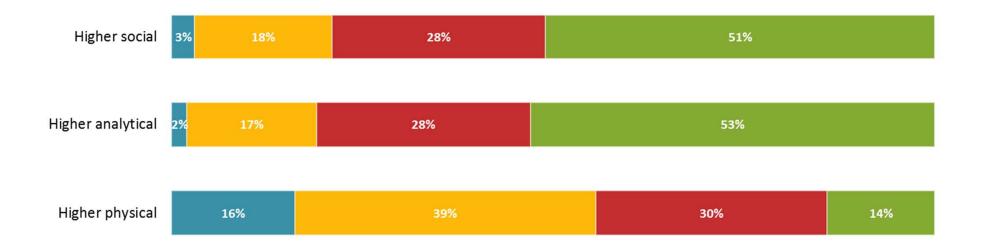
#### Confidence in Federal Branches of Government (great deal + quite a lot)



# RENMAC Teachers, books, etc.

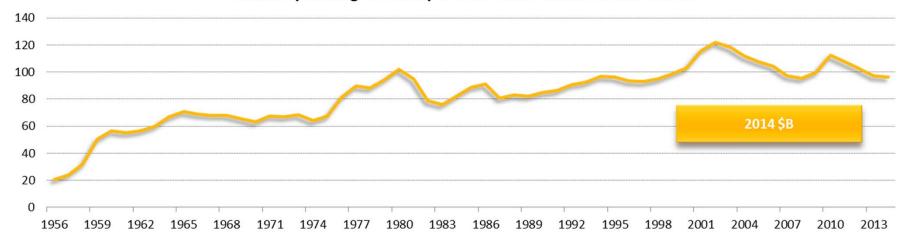
#### Employed Civilians 16+ by Work Skills, 2015 (%)





Source: Pew Research 16

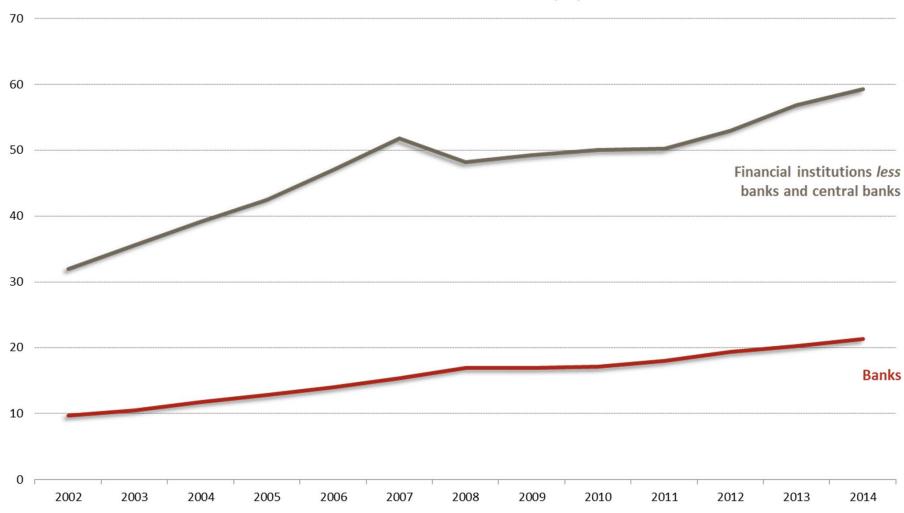
## Federal Spending on Transportation and Water Infrastructure





Source: CBO

## Financial Institutions Assets (\$T)

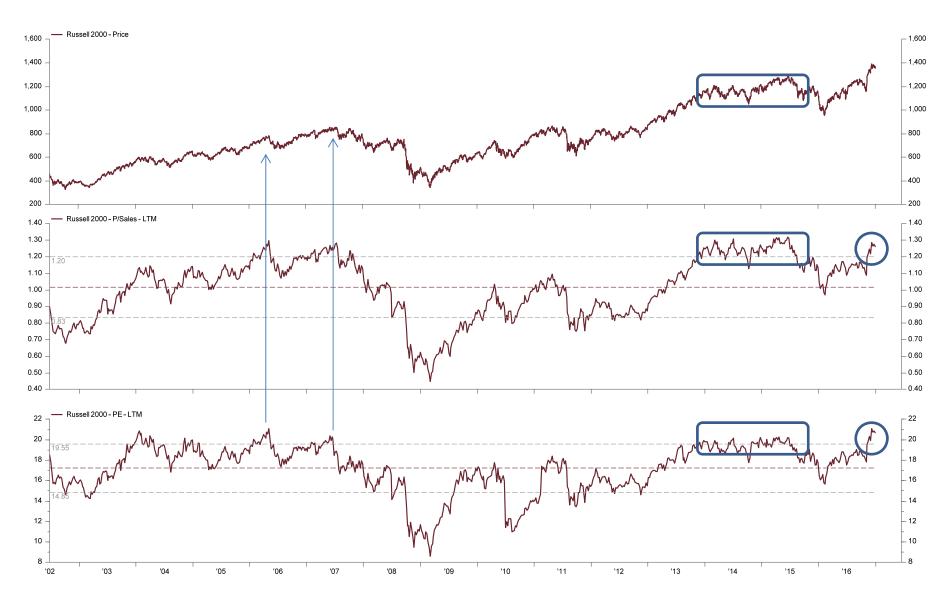




# Rob Ginsberg

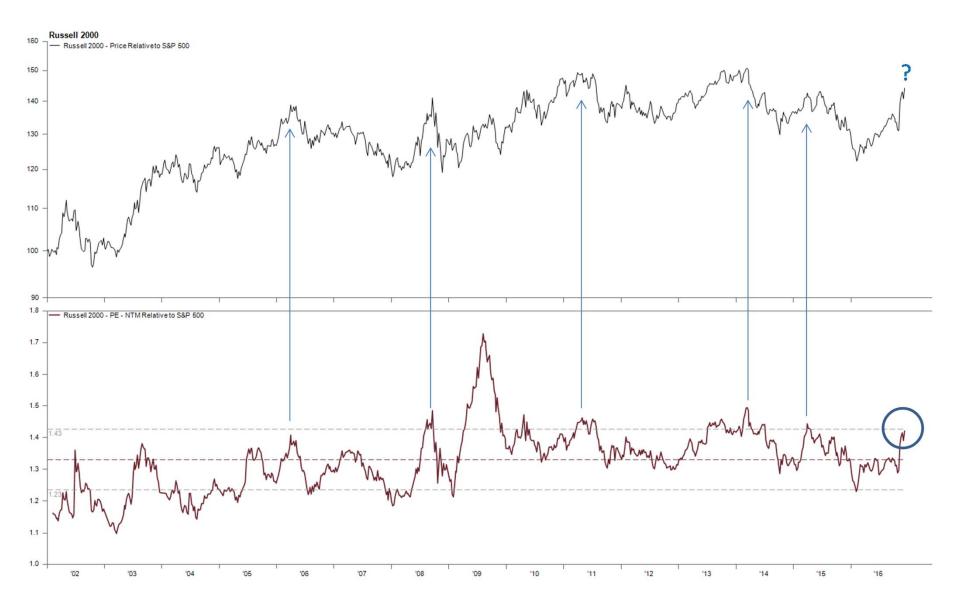


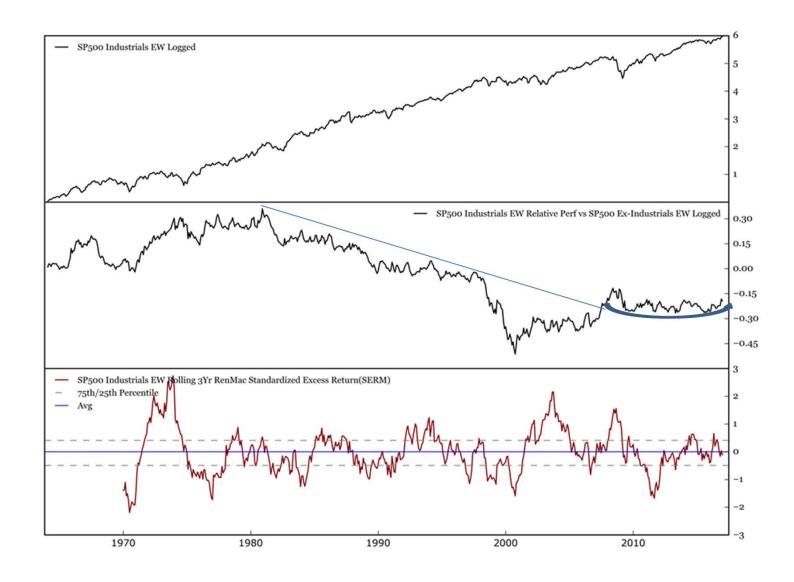
# MAC Small Cap: Can valuation derail our bullish thesis?





# **1AC** ... Particularly on a relative basis







# **Howard Mason**

Coverage Universe: AXP, MA, PYPL, V, BAC, C, JPM, and WFC



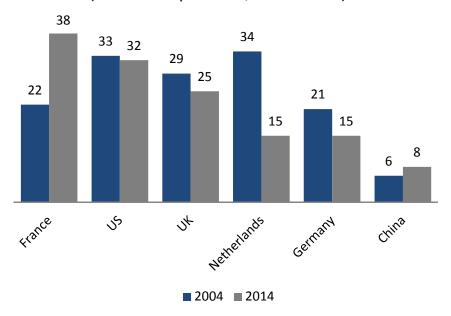
# RENMAC Digital erosion of branch traffic

## Branch traffic & sales productivity are in decline



## **Branch Density (2004 – 2014)**

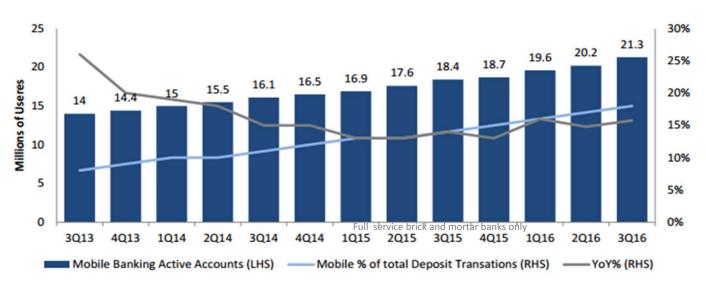
(branches per 100,000 adults)



Source: Novantas, World Bank, RenMac

# RENMAC We prefer BAC in banking

## **Growth of mobile banking at BAC**



## **BAC trimming branches**

Bank	2009	2010	2011	2012	2013	2014	2015	2016
WFC	2,708	5,710	5,541	5,506	5,481	5,477	5,481	5,487
JPM	4,853	4,875	5,054	5,222	5,319	5,351	5,272	5,166
BAC	5,659	5,594	5,437	5,347	5,129	4,884	4,688	4,607
USB	2,063	2,172	2,218	2,209	2,215	2,281	2,269	2,265
PNC	1,030	2,318	2,334	2,758	2,665	2,550	2,509	2,474
BBT	1,472	1,756	1,741	1,738	1,814	1,808	1,853	2,182
RF	1,775	1,667	1,657	1,612	1,602	1,567	1,541	1,513
STI	1,425	1,398	1,396	1,394	1,343	1,311	1,271	1,237
TD	994	1,070	1,247	1,264	1,268	1,262	1,261	1,222
FITB	339	1,217	1,226	1,229	1,233	1,217	1,208	1,096
COF	693	943	940	938	891	857	807	779
HBAN	609	616	616	612	603	592	587	625
С	1,013	1,015	1,013	1,031	993	922	789	737
Rest	69,763	66,812	66,629	66,597	66,642	67,001	67,505	68,010

Source: Company reports, FDIC, RenMac 25

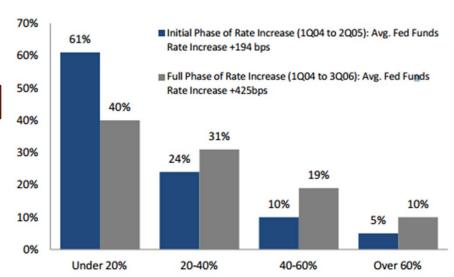


# RENMAC Customer behavior matters

## Millennial penetration

# Checking or savings Chase 22% 19% Bank of America 19% 16% Wells Fargo 14% 9% Citibank 3% 2% US Bank 2% Capital One 2% 3%

# Variation in deposit betas more pronounced in early phase of last up-rate cycle



Source: FDIC, Company reports



## Comparative yields and rates at JPM, BAC and WFC

	JPM			BAC			WFC					
2016Q3 - \$bn	Mix	Balance	Rate	Interest	Mix	Balance	Rate	Interest	Mix	Balance	Rate	Interest
Net Interest Margin	100%	2,116	2.24%	11.9	100%	1,870	2.22%	10.4	100%	1,735	2.8%	12.3
Net Interest Spread	79%	1,662	2.11%	11.9	69%	1,297	1.99%	10.4	74%	1,284	2.7%	12.3
NIB Contribution	21%	454	0.13%	-	31%	573	0.23%	-	26%	451	0.12%	-
IE Assets	100%	2,116	2.70%	14.3	100%	1,870	2.73%	12.8	100%	1,735	3.17%	13.8
Loans	41%	874	4.23%	9.3	48%	901	3.73%	8.4	55%	957	4.16%	10.0
Trading	10%	220	3.46%	1.9	7%	129	3.43%	1.1	5%	89	2.71%	0.6
Securities	13%	273	2.95%	2.0	23%	423	2.04%	2.2	21%	358	2.85%	2.6
Cash/Equivalent	33%	709	0.52%	0.9	19%	357	0.50%	0.4	17%	299	0.50%	0.4
Other	2%	41	2.01%	0.2	3%	60	4.49%	0.7	2%	31	3.17%	0.2
IB Liabilities	100%	1,662	0.59%	2.4	100%	1,297	0.74%	2.4	100%	1,284	0.48%	1.5
Deposit	56%	929	0.15%	0.3	61%	789	0.13%	0.3	70%	898	0.16%	0.4
LT Debt	18%	300	1.84%	1.4	18%	227	2.33%	1.3	20%	252	1.59%	1.0
Trading	12%	196	0.58%	0.3	6%	73	1.32%	0.2	0%	-	na	-
Wholesale	14%	236	0.71%	0.4	16%	208	1.09%	0.6	10%	133	0.52%	0.2

	JPM				BAC			WFC				
2016Q3 - \$bn	Mix	Balance	Rate	Interest	Mix	Balance	Rate	Interest	Mix	Balance	Rate	Interest
Loans	100%	874	4.23%	9.3	100%	901	3.73%	8.4	100%	957	4.16%	10.0
Consumer xCard	42%	367	3.17%	2.9	39%	354	3.26%	2.9	45%	430	4.42%	4.8
Residential Mortgage	21%	181	3.41%	1.5	21%	188	3.41%	1.6	29%	279	3.95%	2.8
Home Equity	6%	54	3.84%	0.5	8%	71	3.84%	0.7	5%	49	4.37%	0.5
Other	15%	133	2.58%	0.9	10%	93	2.58%	0.6	11%	102	5.73%	1.5
Card	15%	133	9.60%	3.2	11%	97	9.36%	2.3	4%	35	11.60%	1.0
Wholesale	43%	375	3.35%	3.2	50%	449	2.88%	3.2	52%	493	3.41%	4.2

Source: Company reports, RenMac 27



# Pete Ward

Coverage Universe: ABX, BHP, FCX, GG, NEM, RIO



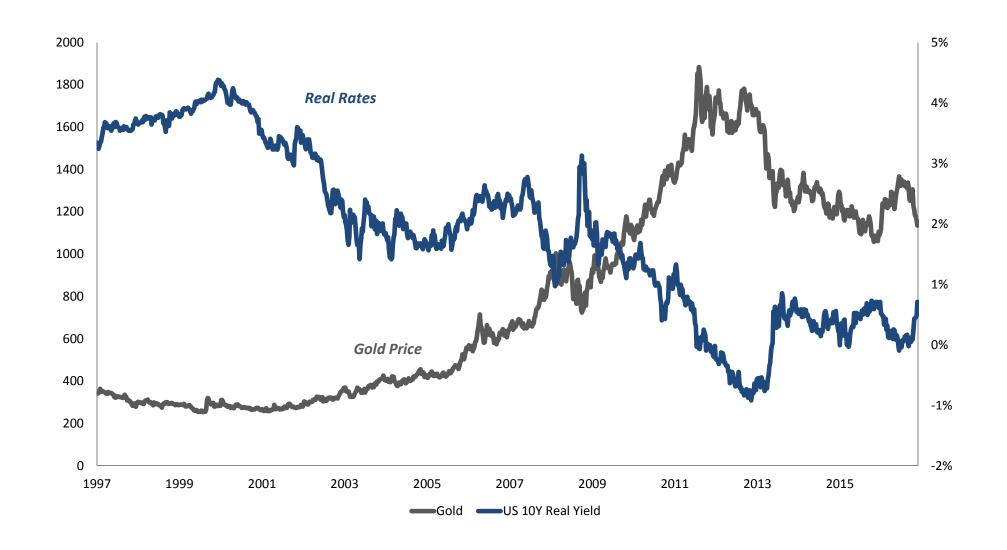
# RENAISSANCEMACRORESEARCH Equity recommendation summary

	Recommendation	Current Price	Major exposures	<u>Justification for Recommendation</u>
Barrick Gold	Underweight	\$16.18	Gold	Very expensive valuation. If we remove Pascua and Cerro Casale from P&P reserves, the company only has a decade. In our opinion, a substantial increase in the gold price is already discounted. We find attraction in a pair trade that is long gold and short major gold mining stocks.
BHP Billiton	Equal weight	1331p	Iron Ore, Oil, Copper	Reasonably valued. We like the commodity exposures long term. The company's low cost position and strong balance sheet should limit downside. We could move toward OW at a slightly lower valuation.
Freeport-McMoRan	Overweight	\$13.51	Copper, Gold, Molybdenum	We like the assets and commodity exposure long term. We believe political risk concerns are overdone. And, winning back investor trust will take time. But, we remain confident that leverage to copper prices will prove highly desirable over the next decade. Risks are high but we like the risk/reward balance.
Goldcorp	Underweight	\$13.99	Gold	Now that growth has turned negative, Goldcorp's historical growth multiple needs to compress. With just a decade of reserves, we believe GG will have to spend enormously to replace depletion. FCF will be minimal. We like a pair trade to be long gold and short major gold miners.
Newmont Mining	Equal weight	\$34.27	Gold	Equal weight rating leaning UW. We shy away from UW for now simply because 2016/2017 results will likely be decent. But, they are unsustainable. We likely move toward UW at a higher stock price and/or as the market begins to focus on 2018 results. In our experience, it remains early for that.
Rio Tinto	Overweight	3139p	Iron Ore, Copper, Aluminum	The company's low cost positions in iron ore and aluminum will generate attractive FCF in any commodity price environment. Longer term, leverage to copper prices is attractive. Stock is not terribly inexpensive. But, we believe it still discounts an overly bearish outlook for the commodities. We see modest upside with limited risk.

Prices Updated 01/03/17 29

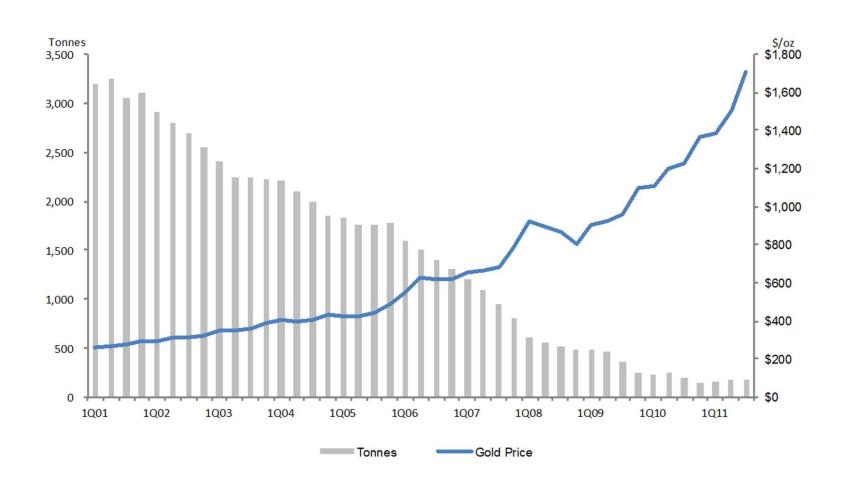


# RENMAC Gold – Real interest rates are very important



Source: RenMac, Bloomberg

# RENMAC Gold – Massive short covering will not repeat



Source: Company Reports, RenMac 31



# RENMAC Consumer Packaged Goods

# April Scee

Coverage Universe: AVP, BFB, CHD, CL, CLX, COTY, DPS, EL, HLF KMB, KO, MNST, NUS, NWL, PEP, PG



# RENMAC CPG Trends...And Who Benefits

Critical Trends for 2017 and Stocks That Benefit								
Policy Uncertainty Likely to Lead Debate Near-Term	Transactions Should Provide A Floor For Valuation	Cash Returns Should Also Help Growth Algorithm						
Impacts of potential policy changes will remain in focus until policies take shape. The answers aren't easy though, even on repatriation beneficiaries and lower corporate tax rates. Other topics, like import taxes are even more challenging, given lack of visibility on moving parts within the companies.	High cash balances, low interest rates, slower growth, and meaningful multiple contraction for the group should incentivize continued consolidation & portfolio adjustmentsand provide a floor for group valuation.  Most Likely Targets: CLX, CHD, MNST	Historically, CPG growth algo was MSD organic + modest margin incr + share repo = 8-12% EPS growth. With EMs stabilizing, less F/x hit, easier comps, & margin help, growth should improve vs depressed levels. If we get a repatriation bill and funds are used for buyback, double-digit EPS growth could return.						
Benefit repatriation: AVP, NUS, HLF, CL, EL, PG, KO Benefit lower corporate tax: DPS, CHD, CLX, MNST		Most likely to incr buyback: HLF, NUS, CL, KMB, PEP, PG Likely to reinvest (M&A/CapEx): KO, EL, NWL, BF/B						
Group Should Get More Aggressive on Margins	Niche Will Continue to Take Share/CPG Buy Them	Cadence of Innovation Must Accelerate						
Historically, entry barriers helped protect CPG margins. Protections are eroding as competition (Niche) and the cost of growth increases. CPG will likely utilize restructurings and reduce marketing spend to protect margins (mirroring actions taken by activists and private equity in the space).  Biggest margin opportunity (likely to get addressed): NWL, DPS, COTY, KMB, CL	engagement.	Real innovation is increasingly necessary to drive CPG organic growth. Successful ideation requires understanding consumers & identifying unmet needs. Product development requires risk-taking & willingness to fail. Being competitive requires doing reaching shelf quickly. We think small, independent brands are advantaged and winning more often. Big companies that emulate these success factors will most likely win.  Best innovation set-up: EL, NWL, DPS, MNST						
CPG Should Get More Aggressive E-Commerce/Digital	Consumer Engagement Should Improve	Customization Will Gain Traction and Share						
CPG has shifted slower toward e-commerce and alternative media than consumers. As share of wallet continues shifting to e-commerce and consumer engagement increasingly driven by alternative media, those who move more quickly with consumers will win.  Most Aggressive E-Commerce/Digital Push: NWL	Most big companies understand benefit of engaging with consumers, but few do it well. Digital capabilities can help brands generate successful innovation and marketing through de-facto, nationwide focus groups building brands, loyalty, and organic potential while lowering cost (better innovation/marketing hit rate).  Companies that will win: PEP, MNST	Big brands attempt to appeal to all consumers, all the time. As a result, they often stand for nothing. Today's consumer will pay more for custom product that fits their personality. Customization therefore drives sales, improves margins, and drives consumer engagement.  Best Customization Capabilities: NWL, EL						
	companies that thin thin i Li , ithis	22						



# RENMAC EL: Growth Name Without Growth Multiple

## THE ESTEE LAUDER COMPANIES (EL, OW, \$97PT)

## Summary











4% of sales





2% of sales

**GLAM**GLOW

Dr.Jart+

2% of sales

orsales







Kilia



**EDITIONS DE PARFUMS** 

#### **Thesis**

Inflection in Clinique & Lauder (40% of sales) will boost organic; M&A is elevating business' growth & competency profile; and although cost of growth is up, productivity allows modest margin increases.

#### **Bull Case**

Best-in-class organic growth should continue (suggesting multiple is too low), driven by:

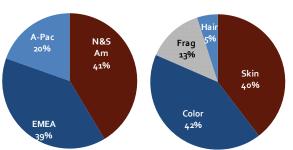
- · Aggressive push on e-commerce/digital
- Learnings from Niche acquisitions should help core brands
- Lauder/Clinique approaching stabilization (channel & marketing changes, innovation)
- Diversification away from Department Stores
- Makeup tailwinds

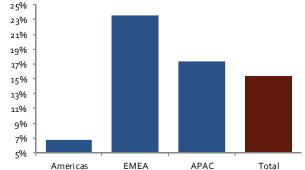
Niche brand M&A fills gaps in portfolio & could continue

Large inventory/margin opportunity when needed

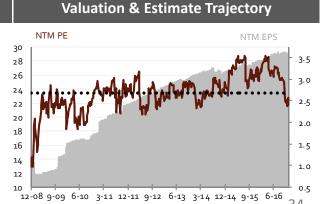
Although family unlikely to sell, EL = a coveted asset with valuation support (scarcity value)

# Revenue by Segment





**Operating Margin by Segment** 

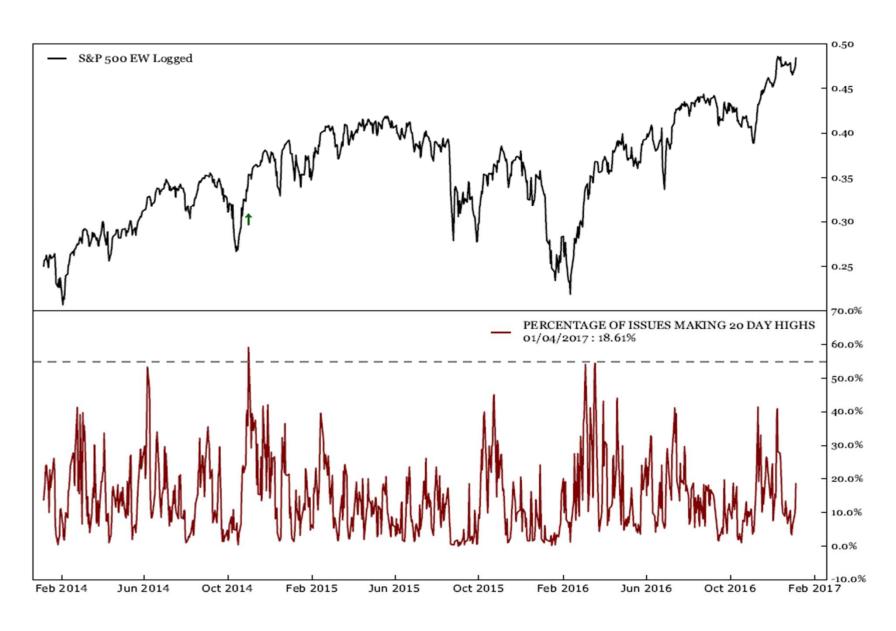


Source: RenMac. Thomson Reuters

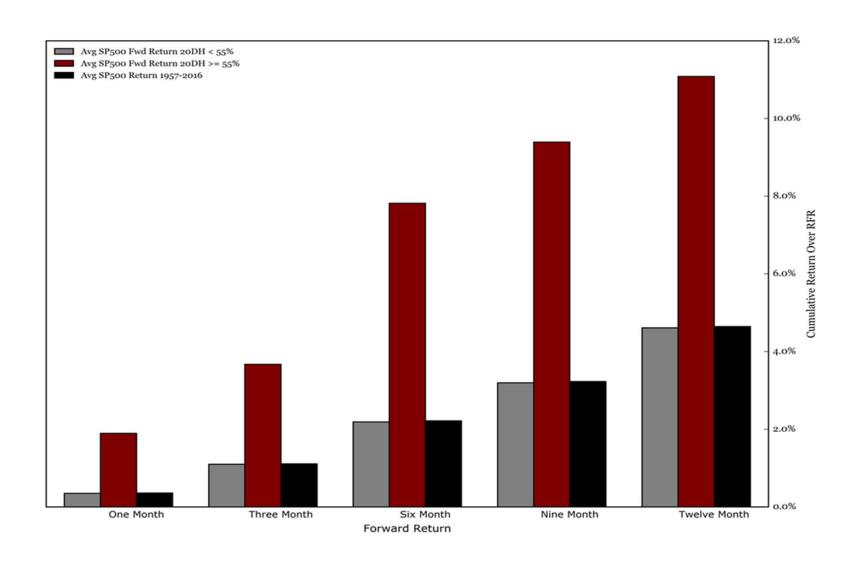


# Jeff deGraaf

# **1AC** 20-day highs imply rotation

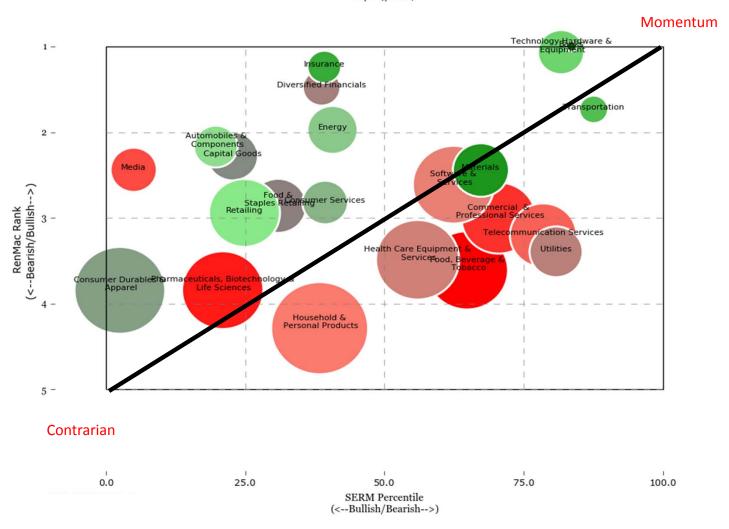


# RENMAC 20-day highs > 55% = bull market

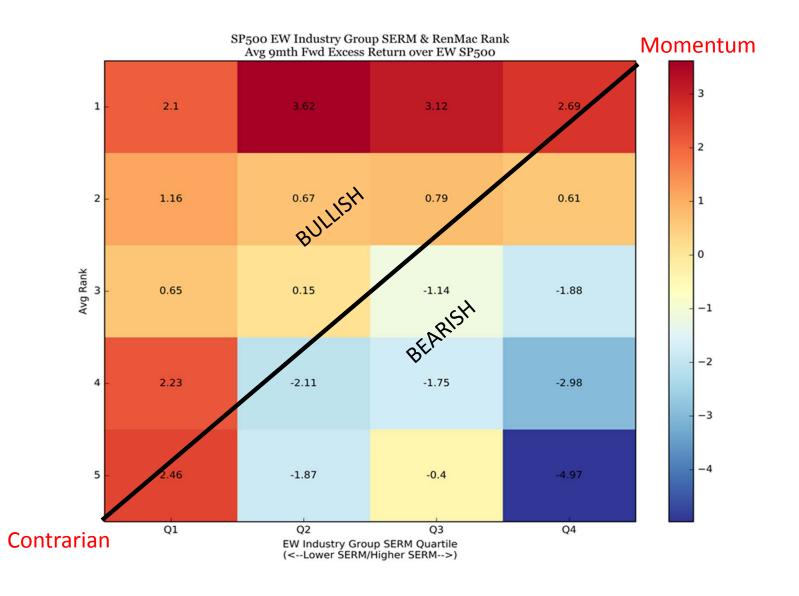


# RENMAC Today's industry positioning: pro-cyclical

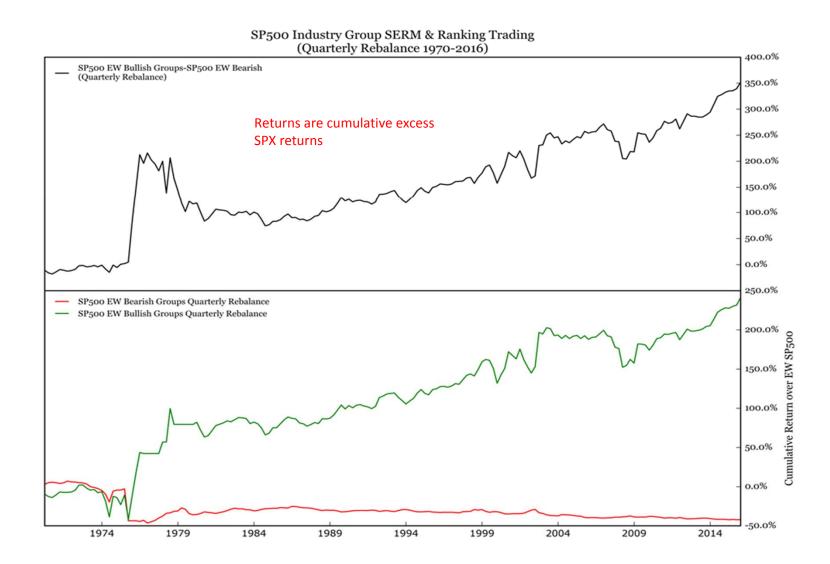
### RenMac SP500 Industry Group Bubble Chart 01/04/2017



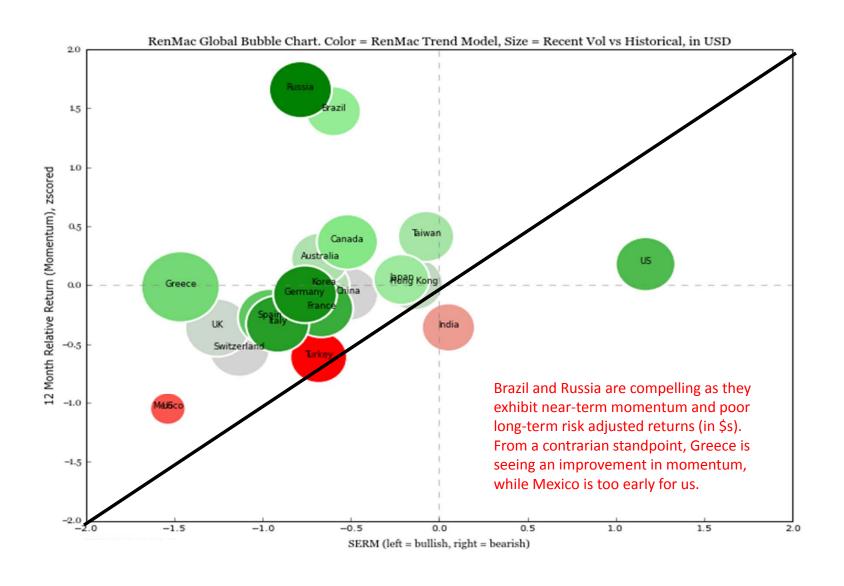
## RENMAC Historical return heat-map (1970)



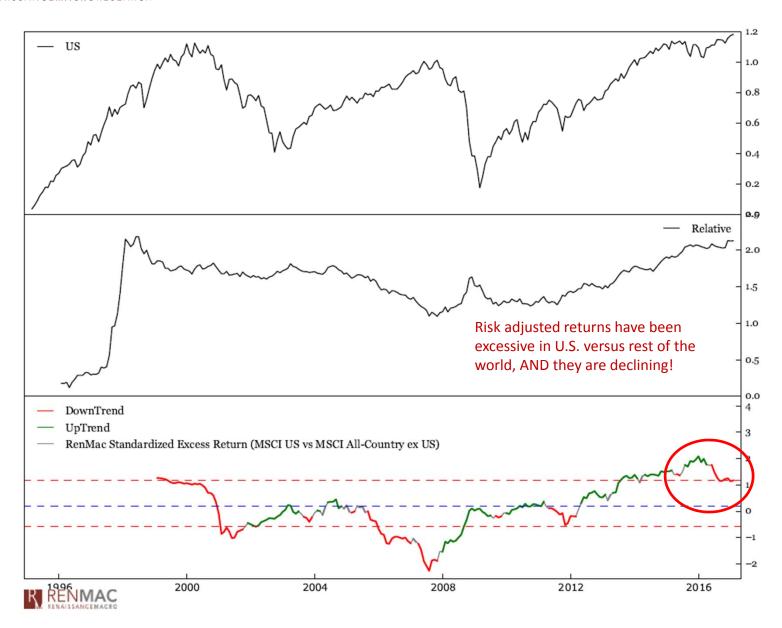
## RENMAC Quarterly rebalance: L/S and long only works



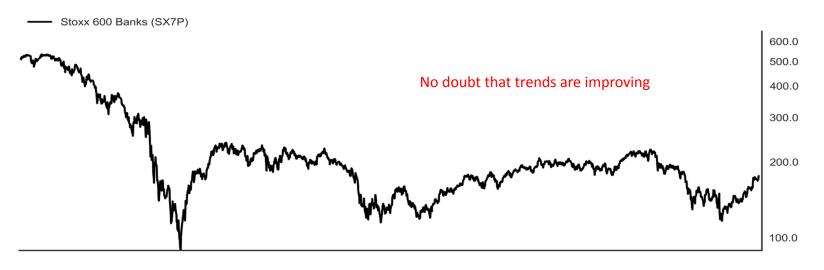
## RENMAC Global allocations: Think cyclical

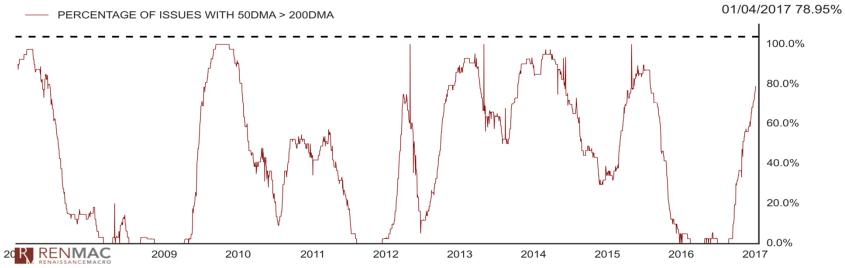


# RENMAC US SERM extended and rolling

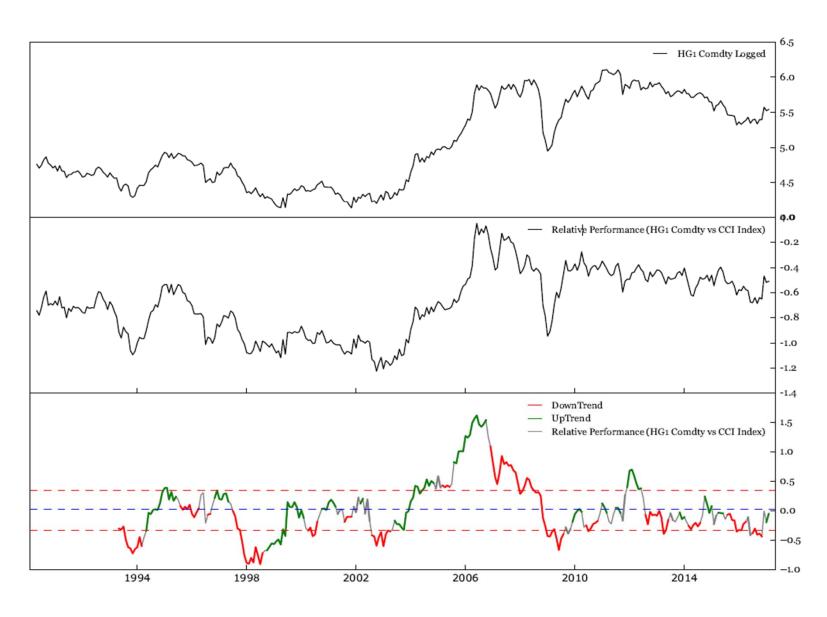


## RENMAC European banks basing?





## RENMAC Copper SERM supportive of trend



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## **Disclosures**

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#### Price target and Valuation Methodology:

Each Analyst has a single price target in all of the stocks that they cover. The price target represents that Analyst's expectation of where the stock will trade in the next twelve months.

We use an enterprise value multiple of estimated future EBITDA to arrive at our price targets.

Risk Disclosure(s): Change in commodity prices is the key risk for Metals and Mining. In addition, the companies face political, geological and financing risks.

Guide to RenMac's Fundamental Research Rating System: Our fundamental coverage Analysts use a relative ranking system to rate stocks as Buy, Sell or Hold (see definitions below) relative to other companies covered by the Analyst or are deemed to be in the same industry (the Analysts Coverage Universe). In addition to the stock ratings each Analyst provides an Industry Ratings which provides the outlook for the industry coverage as Positive, Neutral or Negative (see definitions below). Investors should carefully read the entire research report including the definitions of all ratings and not infer its content from ratings alone.

Stock Ratings: Overweight – The stock is expected to outperform the un-weighted expected total return of the industry coverage universe over the next 12 months. Equal Weight – The stock is expected to perform in line with the un-weighted expected total return of the industry coverage universe over the next 12 months. Underweight – The stock is expected to underperform the un-weighted expected total return of the industry coverage universe over the next 12 months. Ratings Suspended - The ratings and price target have been suspended temporarily due to market events that make coverage impracticable or to comply with applicable regulations and /or firm policy.

**Distribution of Ratings:** RenMac has 31 companies under coverage. 48% have been assigned an Overweight Rating. 42% have been assigned an Equalweight Rating. 10% have been assigned an Underweight Rating. None of the companies under coverage are Invetment Banking clients.

### **Industry Rating:**

Positive – Industry coverage universe has improving fundamentals and valuations. Neutral – Industry coverage universe has neutral fundamentals and valuations. Negative – Industry coverage universe has deteriorating fundamentals and valuations.

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Price target and Valuation Methodology: Each Analyst has a single price target in all of the stocks that they cover. The price target represents that Analyst's expectation of where the stock will trade in the next twelve months.

We use a variety of valuation methodologies to arrive at our price targets including an enterprise value multiple of estimated future EBITDA and a tangible book value multiple of estimated return on tangible common equity.

Risk Disclosure(s): Change in commodity prices is the key risk for Metals and Mining. In addition, the companies face political, geological and financing risks.

Guide to RenMac's Fundamental Research Rating System: Our fundamental coverage Analysts use a relative ranking system to rate stocks as Buy, Sell or Hold (see definitions below) relative to other companies covered by the Analyst or are deemed to be in the same industry (the Analysts Coverage Universe). In addition to the stock ratings each Analyst provides an Industry Ratings which provides the outlook for the industry coverage as Positive, Neutral or Negative (see definitions below). Investors should carefully read the entire research report including the definitions of all ratings and not infer its content from ratings alone.

Stock Ratings: Overweight – The stock is expected to outperform the un-weighted expected total return of the industry coverage universe over the next 12 months. Equal Weight – The stock is expected to perform in line with the un-weighted expected total return of the industry coverage universe over the next 12 months. Underweight – The stock is expected to underperform the un-weighted expected total return of the industry coverage universe over the next 12 months. Ratings Suspended - The ratings and price target have been suspended temporarily due to market events that make coverage impracticable or to comply with applicable regulations and /or firm policy.

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#### Price target and Valuation Methodology:

Each Analyst has a single price target in all of the stocks that they cover. The price target represents that Analyst's expectation of where the stock will trade in the next twelve months.

To arrive at our valuation we use a blend of relative value metrics and a DCF.

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